

District Heating (Strategic Plan)	A 2006	A 2007	F 2008	P 2009	P 2010	P 2011	P 2012	P 2013	P 2014	P 2015
Heat Sales (GJ)	177 000	190 000	188 400	195 960	202 323	209 004	216 019	223 385	231 119	239 240
Heat Sales from own production	170 000	182 000	181 200	188 760	195 123	201 804	208 819	216 185	223 919	232 040
@ Primary Networks	10 000	12 000	12 000	13 500	13 500	13 500	13 500	13 500	13 500	13 500
@ Substations (OST)	40 000	45 000	48 000	48 000	48 000	48 000	48 000	48 000	48 000	48 000
@ Secondary Networks	120 000	125 000	121 200	127 260	133 623	140 304	147 319	154 685	162 419	170 540
Resold Heat	7 000	8 000	7 200	7 200	7 200	7 200	7 200	7 200	7 200	7 200
Total Heat Procured (GJ)	228 000	249 000	244 837	256 917	265 305	64 483	130 898	115 435	100 172	121 347
Heat from Boiler Houses	190 000	210 000	205 745	217 716	225 055	49 210	107 365	93 820	80 450	98 986
Heat in Gas (GJ)	220 000	240 000	236 674	248 818	257 206	56 362	122 792	107 326	92 061	113 239
Blended Boiler Efficiency	0,863	0,875	0,869	0,875	0,875	0,873	0,874	0,874	0,873	0,874
Heat Purchase at Sec. Network (GJ)	8 000	9 000	8 163	8 098	8 098	8 120	8 106	8 108	8 111	8 108
Network Efficiency	0,875	0,888	0,881	0,889	0,889	0,886	0,888	0,887	0,887	0,887
District Heating Sales ('000 SKK)	102 500	111 000	240 384	275 235	287 356	209 105	252 696	255 287	257 517	278 427
Calculated heat price (SKK per KJ)	0,579	0,584	15,311	1,404	1,420	1,000	1,169	1,142	1,114	1,163
Variable Costs	81 000	88 500	86 916	93 302	96 432	24 568	48 505	43 096	37 764	45 496
Heat Purchase ('000 SKK)	4 000	4 500	4 081	4 170	4 296	4 436	4 561	4 699	4 842	4 986
Price of purchased heat (SKK per KJ)	0,500	0,500	0,500	0,515	0,530	0,546	0,562	0,579	0,597	0,614
Cost of Gas ('000 SKK)	70 000	76 000	75 125	78 789	81 445	17 847	38 882	33 985	29 151	35 857
Heat content (per MJ per thousand m3)	3,142	3,157	3,150	3,158	3,158	3,158	3,158	3,158	3,158	3,158
Gas consumption (thousand m3)	6 500 000	7 500 000	7 188 696	7 557 573	7 886 036	1 717 308	3 745 227	3 278 072	2 808 240	3 455 584
Cost of purchased gas (SKK per m3)	0,010	0,010	0,000	0,000	0,000	0,000	0,000	0,000	0,000	0,000
Cost of Power ('000 SKK)	3 500	4 000	3 854	4 789	4 951	1 029	2 323	2 018	1 718	2 128
Cost of Water ('000 SKK)	3 500	4 000	3 854	5 551	5 738	1 254	2 737	2 392	2 051	2 524

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Fixed Costs	17 134	17 792	148 661	177 034	185 843	179 265	198 717	206 505	213 844	226 787
Regulated	10 992	10 235	123 290	171 189	179 833	173 157	192 468	200 104	207 296	220 073
Personal Expenses	4 612	3 065	115 020	163 502	171 682	164 559	183 780	191 046	197 904	210 392
Purchases of material	500	600	1 884	1 043	1 246	1 497	1 343	1 455	1 532	1 544
Services	4 500	5 000	4 873	5 069	5 264	5 417	5 602	5 798	5 994	6 206
Taxes and fees	300	400	357	372	398	401	417	433	446	462
Other operating expenses	100	120	112	117	123	125	130	135	139	144
Depreciation (regulated)	580	600	606	630	646	671	693	716	741	767
Other financial expenses	400	450	435	453	471	484	501	519	536	555
Nonregulated	6 142	7 557	25 370	5 845	6 010	6 107	6 249	6 401	6 548	6 713
Heat Purchase Fixed Price Component	500	700	613	637	687	690	716	745	767	795
Rent	600	660	646	672	697	718	742	768	794	822
Depreciation (nonregulated)	1 000	1 003	19 393	-42	-58	-82	-104	-127	-153	-179
Repairs & Maintenance	2 500	3 000	2 817	2 930	3 082	3 145	3 257	3 377	3 486	3 611
Technical Inspections	800	600	723	752	730	786	807	827	863	891
Insurance	150	155	156	162	167	173	179	185	191	198
Environmental Charges	24	30	28	29	30	31	32	33	34	35
DHL Interest	427	1 258	842	546	513	480	447	414	381	348
Audit	140	150	148	154	159	165	170	176	182	189
Other Costs	0	0	0	0	0	0	0	0	0	0
Profits before Tax ('000 SKK)	4 365	4 707	4 806	4 898	5 080	5 271	5 473	5 685	5 908	6 143
Approved profit (SKK per KJ)	0,024	0,024	0,024	0,025	0,025	0,025	0,025	0,025	0,025	0,025